



DEPARTMENT OF THE AIR FORCE
WASHINGTON DC

MAY 14 2002

MEMORANDUM FOR PEOs & DACs

SUBJECT: Implementation of System Metric and Reporting Tool (SMART)

One of our key transformation goals is the development of standard tools to support single managers. One of the first steps in achieving this goal is implementation of a program manager's command and control tool that replaces program reporting with information access. In addition, the tool must provide consistent "business rules" and formats. Our partnering on SMART implementation is a vital enabler to achieve this goal. Therefore, effective in FY03, program offices will begin transitioning to SMART, the single tool to manage key acquisition program information. USD AT&L is supporting this initiative. SMART will replace current DAC, PEO, and SAE program reviews with access to current program information. This access will create consistent information paths and business rules across Air Force acquisition programs. Implementation of SMART is already underway in the C2 enterprise. ESC, with your participation, will be leading an effort to expand business rules beyond C2. Once implementation for the C2 enterprise is complete, other enterprises will transition in a schedule to be developed with ESC/AC, the SMART program office and approved by the Product Support Executive Board.

Future goals include integration with the Air Force Enterprise Data Warehouse for seamless access to both acquisition and sustainment program information, and the addition of a common toolset. These goals will support faster and better decision-making across the Air Force and result in improved support to the warfighter.

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LESTER L. LYLES

General, USAF
Commander

Air Force Materiel Command

A handwritten signature in black ink, appearing to read "Marvin R. Sambur", is written over the typed name.

MARVIN R. SAMBUR
Assistant Secretary, Air Force
(Acquisition)