



SECRETARY OF THE AIR FORCE
WASHINGTON

FEB -4 2012

MEMORANDUM FOR THE ASSISTANT SECRETARY OF THE AIR FORCE. (ACQUISITION).

SUBJECT: Implementing Agile Acquisition

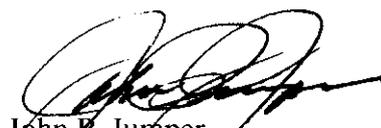
Reforming our acquisition and logistics systems so that they are up to the task of equipping and sustaining the expeditionary aerospace force is of paramount importance. The "Agile Acquisition" plan presented at CORONA provides a compelling roadmap for the kind of fundamental change we need and complements the vision of acquisition excellence laid out by "Pete" Aldridge, Under Secretary of Defense for Acquisition, Technology and Logistics.

Central to this effort is our commitment to:

- Challenge all of our processes and eliminate self-inflicted steps that cost time and money without adding value.
- Shift from a culture of "risk aversion" that stifles innovation to one of "risk management" that rewards it.
- Train and re-train our acquisition and logistics professionals to be agents of change, not guardians of the status quo.
- Synchronize requirements, budget, testing, development, and support processes.
- Hold our senior managers accountable for implementing change.

Implementing such a far-reaching overhaul will not be easy. We challenge you to get started now and move forward boldly. Resist those who suggest more study, rather than action. In your words: "Don't tell me no. Tell me how!"

Please provide us with regular updates on your progress toward implementation. And, if you need our help, rest assured that we are ready to sign on as "Roadblock Busters." Do not hesitate to call on us. We fully support this initiative and expect everyone in the Air Force to assist in its implementation.



John P. Jumper
General, USAF
Chief of Staff



James G. Roche
Secretary of the Air Force

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