

AGILE ACQUISITION
Concept of Operations
Between SAF/AQ and HQ **AFMC**

January 2003

Overarching Tenets:

This Concept of Operations implements Agile Acquisition Policy (03A-002). That policy defines Agile Acquisition **as** simply. Speed and Credibility. The success of **Agile** Acquisition **hinges** on leveraging the capabilities of both **SAF/AQ** and **AFMC**. To be successful **we** can no longer operate with a “us/them” mentality but rather “we”, more collaboration and **less** coordination.

The **SAE** by law is accountable for **AF** program execution. **AFMC** is accountable for the processes that **execute** **AF** acquisition **and** in broad terms trains, organizes, and equips the acquisition workforce. The capabilities of both organizations **will** operate in concert to achieve the key tenets of Agile Acquisition. **SAF/AQ** is the supported command with **AFMC** the supporting command.

In its supporting role, **AFMC** **will** function as the extended staff of **SAF/AQ**. As such, the expectation is that the **AFMC** extended staff **will** operate **with** appropriate speed **necessary** to support **SAF/AQ** requirements. In turn, **SAF/AQ** **will** keep **AFMC** informed so they are responsive to **SAF/AQ** requirements

Our goal is to ensure **we** do not put **any** unnecessary reporting requirements on our programs.

Roles/Relationships:

Innovation: **SAF/AQ** will identify and implement innovative initiatives. **AFMC** will support and implement innovative process changes at the command and center level.

Transformation: **SAF/AQ** will champion business transformation. **SAF/AQ** will **lead** and integrate **AF** efforts to continually improve the DoD acquisition process through innovative acquisition and sustainment initiatives. **AFMC** supports and implements these transformation **efforts** at the **headquarters** and center level

Policy: **SAF/AQ** establishes policy. **AFMC** implements the policy and provides the necessary training **and** process reengineering at the headquarters and center level.

Program Assessment: **SAF/AQ** establishes methods to assess program risk. **AFMC** leverages **expertise** in **risk** assessment to support **SAF/AQ**.

Horizontal Integration: AFMC will conduct horizontal assessments across programs to analyze and provide integrated solution sets that

- assess gaps in warfighter capability
- provide utility of options

AFMC in its horizontal integration role provides these assessments to the warfighter to aid them in making their investment decisions. AFMC, in this role, cannot direct any program change without approval of the Milestone Decision Authority

Program Reporting:

Philosophy:

- SAF/AQ establishes reporting requirements on programs
- AFMC should have access to all available program execution data (MARs, SMART, etc)
- AFMC has wealth of expertise that can support the SAE in his execution of programs

AQ Role: Use available program information to assess health of program execution.

Leverage AFMC expertise in its execution

AFMC Role. Use available program information to support horizontal integration activities. In its supporting role, provide technical expertise to support SAE reviews

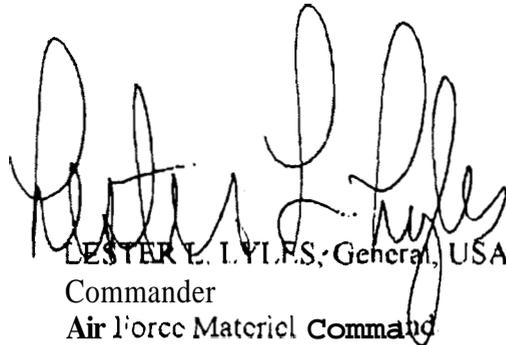
Operational Instructions:

Six months from date of signature both signatories will assess the effectiveness of this Concept of Operations,

This Concept of Operations requires annual review and approval.



MARVIN R. SAMBUR
Assistant Secretary of the Air Force
(Acquisition)



LESTER L. WILLIAMS, General, USAF
Commander
Air Force Materiel Command